

DATE:	15/07/2024	TIME:	4:30pm - 6:30pm	LOCATION:	KDCCI Meeting Room Karratha
DISTRIBUTION:	Members of the PULSC and Project webpage				
ATTENDEES:	Jai Lovett	Community Member (online)	Kelly Luskan	SCJV - Community & Stakeholder Engagement Manager (Chairperson)	
	Jemma Martin	Community Member (online)	Damon Carter	Perdaman - General Manager HSE & Heritage	
	Ben Breheny	Community Member	Nick Fabriziani	SCJV - Indigenous & Heritage Manager	
	Nathan Hudson	Business Member	Simon French-Bluhm	SCJV - Environmental Manager	
	Reegan Smith	Business Member	Scott Burnett	SCJV - Human Resources Manager	
	Richard Hancock	Pilbara Development Commission	Matt Gibbens	SCJV - Contracts Administration	
	Jerom Hurley	City of Karratha	Danny Van Niekerk	SCJV – Construction Director	
	Kim Wood	CEO Murujuga Aboriginal Corporation			
GUESTS	Carmelo Giudice	SCJV Construction Manager	Jamie Robertson	361 Degrees - Facilitator	
APOLOGIES:	Sarah Whelan	Karratha Districts CCI	John Guyer	SCJV – Deputy Project Director	

NO.	ITEM/DETAILS
1	INTRODUCTIONS
	The Traditional Owners of the land were acknowledged by the Facilitator. Participants were invited to introduce themselves and explain what they would like to achieve through their participation in the PULSC.
2	PROJECT OVERVIEW
	Perdaman Chemicals & Fertilisers Pty Ltd is developing a world-class natural gas feedstock urea plant, located on the Burrup Peninsula. The Project will use commercially proven, best-in-class technology to process natural gas into urea and will be constructed under a Lump Sum Turn-Key Engineering, Procurement & Construction (EPC) Contract with Saipem S.p.A and Clough Limited as joint venture partners (SCJV).

NO.	ITEM/DETAILS
	<p>The joint venture partners bring together the expertise of the Italian based Saipem, a global builder of urea plants and Perth based Clough, a 100 year local engineering and construction company with expertise delivering complex projects in Australia.</p> <p>The project has an international scale, with design and commissioning managed in Italy, drafting, engineering and module construction in India and procurement, civil work and construction being delivered in Western Australia.</p> <p>The key rationale for developing the Project is to meet the growing global demand for urea, particularly in Asia-Pacific region, the largest consuming region of urea worldwide.</p> <p>The Project enjoys a competitive position as a lower urea cost producer due to its access to a long-term gas supply and proximity to key port infrastructure to access export markets.</p> <p>Key project points include:</p> <ul style="list-style-type: none"> • The project value is AUD \$6.4bn. • When completed, the project will produce 2.139m tonnes of urea per annum. 100% of production has already been allocated. • Operations are planned to commence in 2027. • The project has reached the 25% completion mark. • The plan will operate at 80% lower CO2 emissions when compared to coal-fed nitrogen fertiliser production.
3	PULSC TERMS OF REFERENCE
	<p>The PULSC Terms of Reference were distributed to participants prior to the meeting. The purpose of the PULSC and key aspects of the terms of reference were explained to participants, and participants were asked to agree to the terms by signing the document.</p>
4	EXPECTATIONS
	<p>Participants were asked to identify areas that they would like receive information / updates on at future PULCS meetings. Participants identified that following four areas:</p> <ul style="list-style-type: none"> • Changes to the workforce • Worker accommodation • Impacts on local roads, including Hearsons Cove Road • Environmental impacts <p>The participants request more frequent meetings where warranted and this was agreed. Participants were reminded that they can raise issues with Kelly Luskan at any time and Kelly can call a meeting at any time. Participants also indicated they place a high value on honesty and transparency.</p>

NO.	ITEM/DETAILS
5	PROJECT UPDATE
	<p>The project is currently on schedule to meet its key project milestones with a forecast completion date of mid-2027. The project timeline is:</p> <ul style="list-style-type: none"> • 2024 – Bulk earthworks and civils • 2025 – Module Installation • 2026 – Peak construction • 2027 – Commissioning <p>Over 2.0 million project work hours have been delivered with no Lost Time Injury (LTI). The project is proud of this achievement and takes the safety of its workforce and the community seriously. The current workforce totals 2,629 and is divided between Milan (604 workers), Karratha (175) and India (1,850).</p> <p>Temporary Construction Facilities (TCF's) have arrived on site and are currently being installed.</p> <p>The construction of the on-site concrete batching plant is underway and this will be operational by the end of August 2024. This will reduce truck movements on local roads and ensure local facilities can still service local demand.</p> <p>The causeway is 90% completed and will open in August 2024. This will allow for the majority of truck and plant movements to occur within the site envelope (reducing heavy traffic on local roads) via a managed crossing on Hearsons Cove Road. The traffic management plans are currently being finalised to manage the interaction between the project's heavy vehicles and other road users on Hearsons Cove Road. The requirement for large Moxy Trucks (Articulated Haul Trucks) to cross over Hearson's Cove is forecasted to be completed by the end of 2024.</p> <p>The major civil package has been awarded to Melchor WA owned and operated civil construction company and more than \$50 million in procurement contacts have been awarded to Karratha based businesses. All procurement packages, tenders and awards are published in the ICN WA portal that can be accessed at - https://gateway.icn.org.au/projects/4259</p>
6	SOCIAL AND ENVIRONMENTAL IMPACT MANAGEMENT AND MITIGATION OVERVIEW
	<p>Jamie Robertson and Simon French-Bluhm provided an overview of how social and environmental impact assessments are undertaken and the regulatory regime and conditions that apply to each. The summary of the project's social impact assessment can be accessed from the project's webpage at: https://www.cloughgroup.com/en-us/projects/perdaman-urea-plant</p> <p>It was noted the project cleared 13% less of the area it was approved to clear through careful management and consultation with Traditional Owners.</p> <p>The project is currently finalising a Part 5 Amendment to its environmental approval to incorporate the project's commissioning requirements.</p>

NO.	ITEM/DETAILS
7	FEEDBACK AND PREFERENCE
	Participants were asked to indicate their preferences regarding the meeting time, venue and facilitation style. Participants indicated they were comfortable with the existing arrangements.
8	OTHER BUSINESS
	Participants raised questions during the meeting and we have attempted to summarise the questions and answers below.
Q1	Are the works on Burrup Road associated with this project?
A1	The works are being undertaken by Main Roads WA as a part of an upgrade to Burrup Road. Part of these upgrades are required to replace aging infrastructure that would prevent the delivery of modules (up to 2,700 tonnes) from the ports to the site if they were not upgraded. We understand the works are nearing completion and the traffic management will be removed sometime in August 2024. As this is a project we are not managing, it is best to contact Main Roads WA directly on 138 138 for further information.
Q2	Are you able to influence Main Roads WA to speed-up the completion of the Burrup Road upgrade?
A2	We have contacts at Main Roads and will pass on the community's concerns. Action: Danny Van Niekerk
Q3	When the project reports the awarding of contracts on ICN WA can you report if the contract has been awarded to a local supplier?
A3	The project tracks this internally, but it is not something we currently do on ICN WA. We will investigate if ICN WA has the ability to accommodate this. Action: Matt Gibbens
Q4	Can you provide more information on the movement of modules to and from the port?
A4	Yes, we are finalising our planning and will have more information at the next PULSC meeting. Action: Danny Van Niekerk
Q5	How is the project accommodating and transporting its workforce?
A5	The project has arrangements in place with existing camps in town and today entered into an arrangement to build additional accommodation that is planned to be ready for some occupancy from December 2024. Upon completion this will allow the project to house its workforce in one location thereby reducing the amount of bus traffic on local roads. The project is also seeking to reduce its use of light vehicles and increase the use of buses by offering more frequent bus services and multiple bus stops to transport local based employees to site. In addition to reducing congestion on local roads, the new accommodation will also leave positive legacy for the local community. A public announcement with more details about the accommodation will be made in coming weeks. We are aware to rumours regarding Balmoral Caravan Park and we can confirm that the project has no current or future interest in using this facility.

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Q6	How much consultation have you had with the existing commercial accommodation operators?
A6	The project has been discussing its needs with existing accommodation providers for over 2.5 years and is currently using the spare capacity in existing camps.
Q7	What percentage of the local construction workforce will be sourced from overseas?
A7	There are limited number of highly specialised roles that will be sourced from overseas, however the Craft Labour workforce will be 100% sourced from within Australia.
Q8	Does the project have a commitment to diversity?
A8	Recruiting and retaining a diverse workforce is a priority for the project. Currently, 26% of the workforce are female and the project has targets for Indigenous employees.
Q9	Will there be apprenticeship / traineeship opportunities?
A9	Yes, we have identified at least 30 training opportunities and because of the length of this project, it could be possible for a person to complete their trade on the project. Locals will be prioritised for training roles.
Q10	How will the project deliver its commitment to managing social impacts?
A10	The Social Impact Assessment identified the impacts that need to be managed by the project. The project has created a Social Impact Management Plan (SIMP) that includes a governance and accountability framework. The PULSC is a part of this accountability framework. Another aspect is a 6 monthly public performance report. The first report is currently being finalised.
9	MEETING CLOSED
	The meeting closed at 6:30pm